

# The Financial Value of Your Dues

We are proud to highlight here some key successes achieved on your behalf in 2016. As four associations representing more than 400 hospitals and health systems, we have a far more powerful presence nationally, statewide and locally than any single hospital or system could have on its own. With your support, we have advocated with a unified voice in the important conversations affecting California hospitals and patients, yielding the tangible results illustrated here. **For every \$1 of dues you paid in 2016, we generated more than \$220 of value for hospitals and health systems statewide.**

Your participation in the associations has never been more important. Thank you for your continued support.



**James R. Holmes**  
Chair, California Hospital Association  
President/CEO, Redlands Community Hospital



**Calvin "Cal" Knight**  
Chair, Hospital Council of Northern and Central California  
President and CEO, John Muir Medical Center Walnut Creek Campus

guarantees  
**\$4 billion** per year

## Made the Hospital Fee Program Permanent for Hospitals

Proposition 52, sponsored by CHA and passed by voters on Nov. 8, made the hospital fee program and all its protections permanent for hospitals.

**750** hospital leaders educated

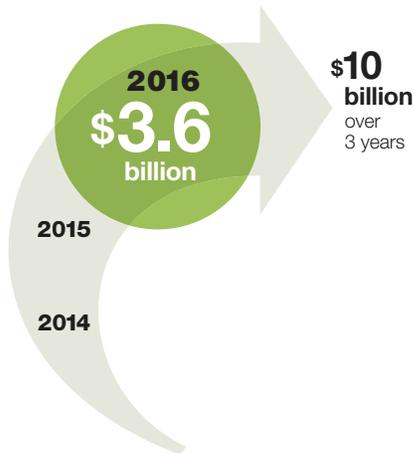


## Prepared a Future Workforce

750 hospital leaders participated in Hospital Council education programs, including 495 hospital managers from 55 hospitals trained through the LEAD program.

## 2014–2016 Hospital Fee Program

CHA continued to drive the implementation of the 2014–2016 hospital fee program, increasing Medi-Cal payments to hospitals by \$10 billion over three years.



## Improved Quality and Patient Safety

Hospital Quality Institute was selected to lead the California Hospital Engagement Network 2.0, resulting in:



**\$9.2 million** saved



**1,618** harms avoided

**62 Hospital Council members** participated in *Patient Safety First*.

## Defeated Efforts to Limit Hospital Executive Compensation

CHA successfully blocked a proposed ballot initiative that would have limited hospital executive compensation.

avoided a  
**\$60 million** opposition campaign



**800** contacts

## Local Advocacy on Members' Behalf

Hospital Council represented members in more than 800 meaningful contacts with elected officials and their key staff members, as well with over 160 community, business and government organizations.